

Monthly Trading Update



1129 stores

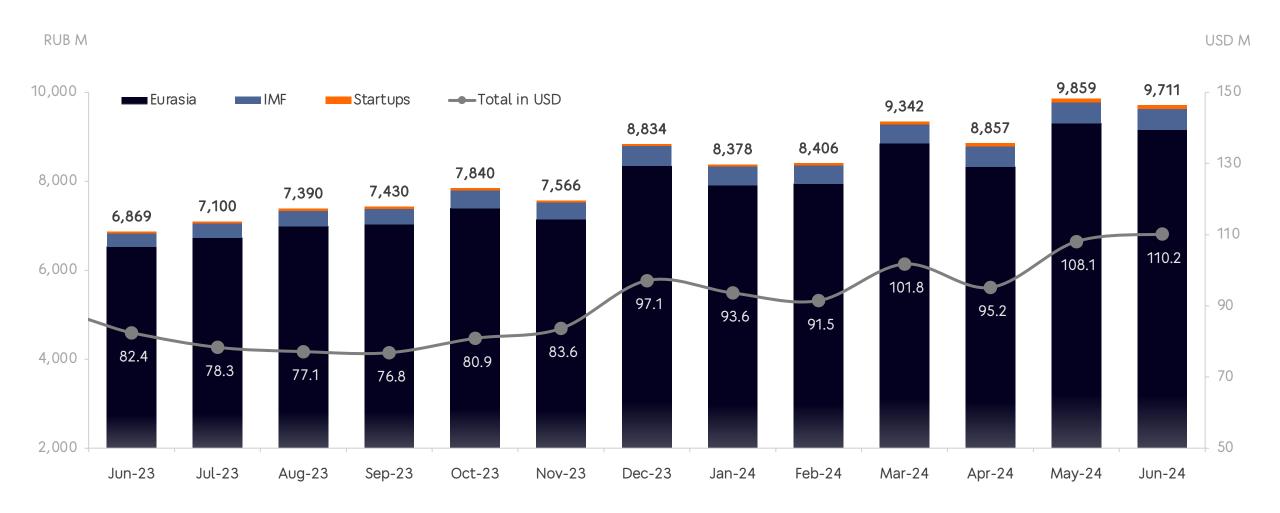
+20 net new stores

₽ 9.7 Bn in system sales

+41%
year-over-year
change

System Sales

June: 9,711M RUB / 110.2M USD



Note: system sales - gross sales (incl. VAT where applicable but excluding sales tax) of all Dodo Brands stores including both franchised and company-owned. Converted from local currencies at weighted average monthly FX rates as per currencylayer.com. Link: sales and traffic of each store since inception.

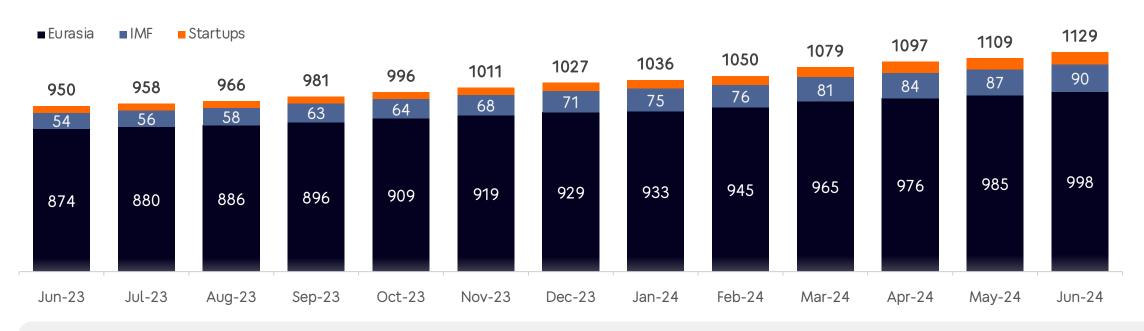
Chain Growth Pipeline



Note: as of 30 June 2024

Store Count

June: 21 new stores, 1 store closed, 1129 total



New stores						Closed stores
RUSSIA:			KAZAKHSTAN:	TURKIYE:	UAE:	BELARUS:
Aleksin-1	Mirny-1 (Yakutia)	Volzhsk-1	Aktau-2	Antalya-2	Dubai 6-1	Gomel-3
Anapa-2	Saint Petersburg 1-8	Drinkit Moscow 0-16.5	Drinkit Almaty 1-2			
Barnaul-5	Surgut-6	Drinkit Moscow 0-16.7				
Kirov-4 Novovyatsk	Tobolsk-3		KYRGYZSTAN:	ROMANIA:		
Kurovskoe-1	Tyumen-7		Bishkek-8	Bucharest-9		
Lukhovitsy-1	Vladimir-2					

EURASIA

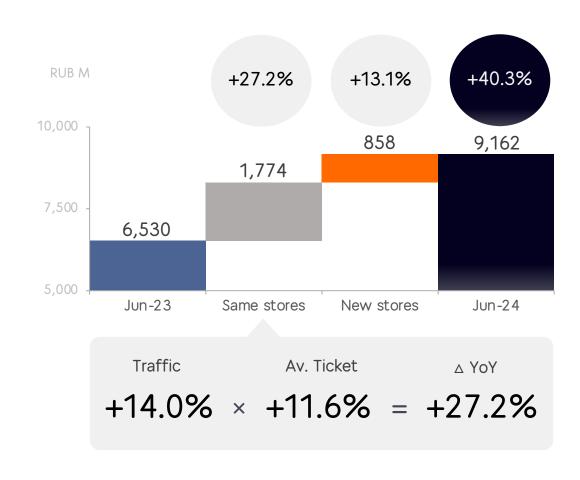
Eurasia: Sales Evolution

June: MoM -1.6%, YoY +40.3%

Month over Month (MoM)

RUB M -1.6% -1.9% +0.3% 10,000 9,307 32 9,162 (177)7,500 5.000 Jun-24 May-24 Same stores New stores Traffic Av. Ticket ∧ MoM $-0.3\% \times -1.6\% = -1.9\%$

Year over Year (YoY)



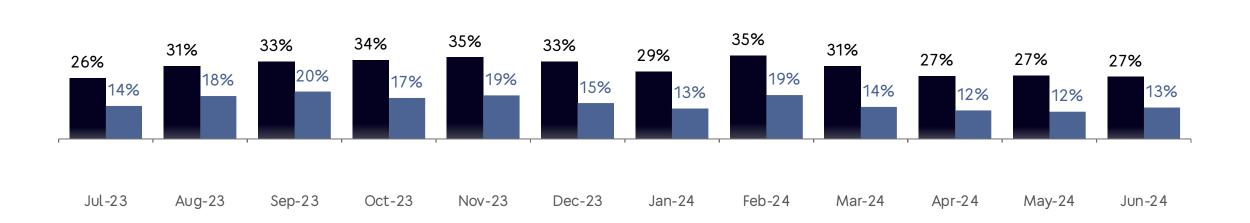
Note: gross sales including VAT where applicable. Traffic stands for order count. List of countries: Russia, Kazakhstan, Belarus.

Eurasia: Like for Like Sales and Traffic

YoY LFL - Detailed Review of June 2024

Store age	Store	SALES			TRAFFIC			AVERAGETICKET		
	Count	In-Store	Delivery	Total	In-Store	Delivery	Total	In-Store	Delivery	Total
1-2 yrs old	109	29.2%	47.4%	39.3%	21.0%	33.1%	25.7%	6.8%	10.7%	10.8%
2-3 yrs old	104	25.1%	38.6%	32.8%	14.4%	22.7%	17.7%	9.4%	13.0%	12.9%
> 3 yrs old	647	21.1%	25.6%	23.9%	10.8%	11.4%	11.1%	9.3%	12.8%	11.6%

Dynamics of YoY LFL for all stores older than 1 year



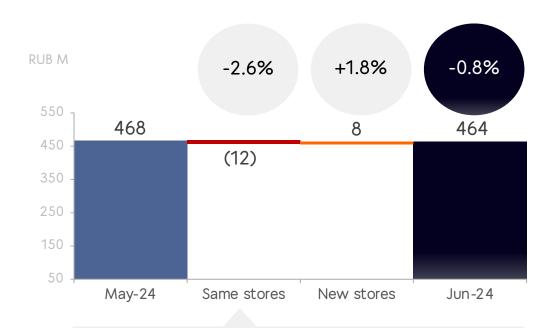
■ Sales ■ Traffic

INTERNATIONAL MASTER-FRANCHISING

IMF: Sales Evolution

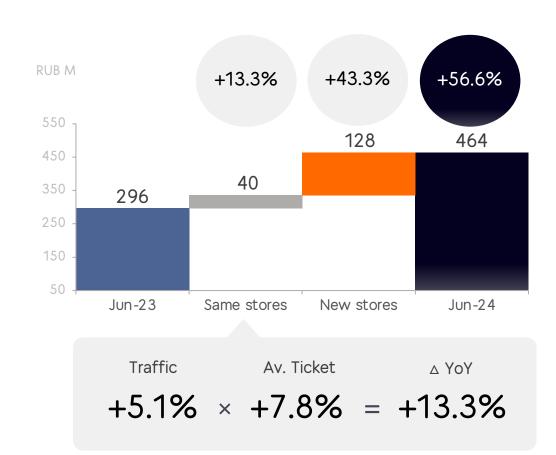
June: MoM -0.8%, YoY +56.6%

Month over Month (MoM)





Year over Year (YoY)

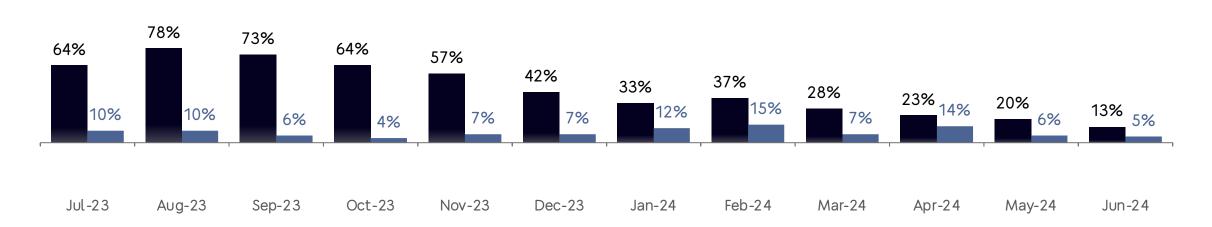


IMF: Like for Like Sales and Traffic

YoY LFL - Detailed Review of June 2024

Store age	Store	SALES			TRAFFIC			AVERAGETICKET		
	Count	In-Store	Delivery	Total	In-Store	Delivery	Total	In-Store	Delivery	Total
1-2 yrs old	10	-12.5%	128.6%	32.4%	-5.3%	112.8%	22.6%	-7.6%	7.5%	8.0%
2-3 yrs old	12	-2.3%	37.3%	15.1%	-0.7%	41.3%	12.6%	-1.6%	-2.8%	2.2%
> 3 yrs old	31	-5.3%	23.9%	10.7%	-4.0%	11.2%	1.4%	-1.3%	11.4%	9.2%

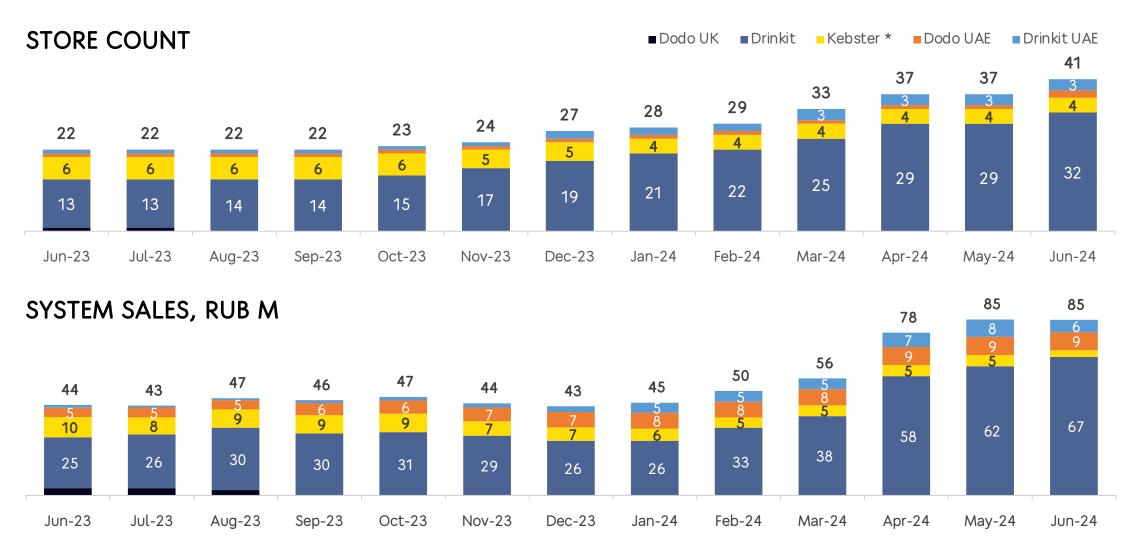
Dynamics of YoY LFL for all stores older than 1 year



■ Sales ■ Traffic

STARTUPS

Startups: store count and sales



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^{*} Kebster includes Doner 42.